



House of Commons
Science and Technology
Committee

**Pre-appointment
hearing with the
Government's
preferred candidate for
Chair of the Medical
Research Council**

Second Report of Session 2012–13

Volume I

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Committee

Pre-appointment hearing with the Government's preferred candidate for Chair of the Medical Research Council

Second Report of Session 2012–13

Volume I

Report, together with formal minutes

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Science and Technology Committee

The Science and Technology Committee is appointed by the House of Commons to examine the expenditure, administration and policy of the Government Office for Science and associated public bodies.

Current membership

Andrew Miller (*Labour, Ellesmere Port and Neston*) (*Chair*)
Caroline Dinenage (*Conservative, Gosport*)
Jim Dowd (*Labour, Lewisham West and Penge*)
Gareth Johnson (*Conservative, Dartford*)
Stephen Metcalfe (*Conservative, South Basildon and East Thurrock*)
Stephen Mosley (*Conservative, City of Chester*)
Pamela Nash (*Labour, Airdrie and Shotts*)
Sarah Newton (*Conservative, Truro and Falmouth*)
Graham Stringer (*Labour, Blackley and Broughton*)
Hywel Williams (*Plaid Cymru, Arfon*)
Roger Williams (*Liberal Democrat, Brecon and Radnorshire*)

The following members were also members of the committee during the parliament:

Gavin Barwell (*Conservative, Croydon Central*)
Gregg McClymont (*Labour, Cumbernauld, Kilsyth and Kirkintilloch East*)
Stephen McPartland (*Conservative, Stevenage*)
David Morris (*Conservative, Morecambe and Lunesdale*)
Jonathan Reynolds (*Labour/Co-operative, Stalybridge and Hyde*)

Powers

The Committee is one of the departmental Select Committees, the powers of which are set out in House of Commons Standing Orders, principally in SO No.152. These are available on the Internet via www.parliament.uk

Publications

The Reports and evidence of the Committee are published by The Stationery Office by Order of the House. All publications of the Committee (including press notices) are on the Internet at <http://www.parliament.uk/science>. A list of reports from the Committee in this Parliament is included at the back of this volume.

The Reports of the Committee, the formal minutes relating to that report, oral evidence taken and some or all written evidence are available in printed volume(s). Additional written evidence may be published on the internet only.

Committee staff

The current staff of the Committee are: Dr Stephen McGinness (Clerk); Dr Farrah Bhatti (Senior Committee Specialist); Xameerah Malik (Senior Committee Specialist); Darren Hackett (Senior Committee Assistant); Julie Storey (Committee Assistant); Henry Ayi-Hyde (Committee Office Assistant); and Nick Davies (Media Officer).

Contacts

All correspondence should be addressed to the Clerk of the Science and Technology Committee, Committee Office, 7 Millbank, London SW1P 3JA. The telephone number for general inquiries is: 020 7219 2793; the Committee's e-mail address is: scitechcom@parliament.uk.

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Background

1. The July 2007 Green Paper *The Governance of Britain* proposed the introduction of pre-appointment hearings for key public officials in which Parliament has a strong interest. It stated that, in each case, it should fall to the relevant select committee to conduct the hearing, which should cover issues such as the candidate's suitability for the role, his or her key priorities, and the process used in selection.¹ The Government's proposal was welcomed by the Liaison Committee,² which began to discuss with the Government the framework for pre-appointment hearings and, in particular, which appointments should be subject to them. The Liaison Committee agreed a list of such posts with the Government in May 2008.³

2. The Liaison Committee has published guidance for committees to ensure that hearings are conducted appropriately. The outcome of the hearing is non-binding, although the report from a committee holding a pre-appointment hearing should inform Ministers' decision-making on whether or not to proceed. Our purpose in conducting pre-appointment hearings is to satisfy Parliament that the post would be filled by someone of sufficient calibre. Since July 2010, we have held two hearings; with Phil Smith, Chair of the Technology Strategy Board and Dr Paul Golby, Chair of the Engineering and Physical Sciences Research Council.

3. The Medical Research Council (MRC) was established by Royal Charter in 1920. Appointments are made by the Secretary of State for Business, Innovation and Skills under the terms of section 4 of its Royal Charter. The Secretary of State wrote to us on 29 June 2012 inviting us to hold a pre-appointment hearing with the Government's preferred candidate for the Chair of the MRC. We accordingly invited Mr Donald Brydon to attend a pre-appointment hearing on 11 July 2012. The Secretary of State's letter and the candidate's curriculum vitae are both printed with this Report.

The Medical Research Council

4. The MRC is one of seven Research Councils funded through the Department for Business, Innovation and Skills via the Science Budget. In the 2010 Spending Review the Science Budget received a flat cash settlement of £4.6 billion in cash terms over four years, equating to a cut in real terms.⁴ Within the Science Budget the MRC's resource funding was "set in order to maintain its expenditure in real terms over the period of the Spending Review".⁵ This was "to complement the real terms increase in the Department of Health's research budget, within which additional funding will be made available to support the

¹ Cabinet Office, *The Governance of Britain*, Cm 7170, July 2007, para 76

² The Liaison Committee consists of the chairs of all the House of Commons select committees.

³ First Special Report of the Liaison Committee, Session 2007–08, *Pre-appointment hearings by select committees: Government response to the Committee's First Report of Session 2007–08*, HC 594

⁴ "Better than expected: Science Budget maintained by Government", *Medical Research Council*, 20 October 2010, mrc.ac.uk

⁵ Department for Business, Innovation and Skills, *The Allocation of Science and Research Funding 2011/12 to 2014/15*, December 2010

translation of research into practical applications".⁶ The MRC's funding allocation for 2011–12 was over £615m and in 2011–12 the MRC employed the equivalent of approximately 3000 full-time staff.⁷

5. The MRC supports and advances medical research in three main ways: through its own research facilities; by funding research centres in partnership with universities; and by providing research grants and career awards to scientists in UK universities and hospitals. It has an affiliated company, MRC Technology (MRCT), which works with industry to translate MRC scientists' findings into health benefits. In 2010/11, MRCT generated £65.8 million in licensing income from MRC discoveries and inventions.⁸

The role of the Chair

6. The Chair of the MRC will work with the Chief Executive who is the Council's Accounting Officer, and the Council, leading the MRC in pursuit of its objectives. The Chair acts as custodian for the Council's mission and Charter objectives and is responsible for overall direction and management of the Council. The Council meets five times a year and its primary objectives are:

- a) to promote and support, by any means, high-quality basic, strategic and applied research and related post-graduate training in the biomedical and other sciences, with the aim of maintaining and improving human health;
- b) to advance knowledge and technology (including the promotion and exploitation of research outcomes), and provide trained researchers, which meet the needs of users and beneficiaries (including the providers of health care, and the biotechnology, food, health-care, medical instrumentation, pharmaceutical and other biomedical-related industries), thereby contributing to the maintenance and improvement of human health, the economic competitiveness of Our United Kingdom, and the quality of life; and
- c) in relation to the activities as engaged in by the Council under (a) and (b) above and in such manner as the Council may see fit:
 - i. to generate public awareness;
 - ii. to communicate research outcomes;
 - iii. to encourage public engagement and dialogue;
 - iv. to disseminate knowledge; and
 - v. to provide advice.⁹

⁶ Department for Business, Innovation and Skills, *The Allocation of Science and Research Funding 2011/12 to 2014/15*, December 2010

⁷ See Annex

⁸ "About us", *Medical Research Council*, mrc.ac.uk

⁹ See Annex

7. When advertising the post, the Department sought “an outstanding individual [...] to become Chair of the MRC, someone able to command the confidence of the relevant academic and related communities; someone also ideally with strong sympathies towards the scientific and biomedical sectors”.¹⁰ The successful candidate was required to demonstrate:

- a) Experience as a senior leader in a substantial organisation with proven ability to exercise judgement across a broad spectrum of policy and high-level management issues;
- b) The ability to deal with complex difficult discussions with energy and diplomacy;
- c) Sufficient stature to be able to lead the Council effectively;
- d) Having dealt with governance and other governing body management issues effectively;
- e) Outstanding intellectual abilities;
- f) First rate communication, negotiation and influencing skills;
- g) Experience of interacting with Government at a senior level; and
- h) Experience of dealing with a wide range of stakeholders.¹¹

Desirable attributes included: experience in a research/high technology led organisation; experience at an interface with the NHS or large medical charities; and experience and understanding of the medical research community.¹²

8. The role of the Chair is a part-time and non-executive appointment, for which an honorarium of £16,430 per annum will be paid. There is a degree of flexibility in the role, but typically in the order of 24 days a year is expected. The appointment will commence on 1 October 2012 for four years in the first instance, with the possibility of reappointment.

The preferred candidate: Mr Donald Brydon CBE

9. Donald Brydon has been Chair of the Royal Mail Group since 2009. He has been Chair of Smiths Group since 2004, chaired the London Metal Exchange from 2003 to 2010 and was a Director of AXA Investment Managers between 1997 and 2012. He will chair the Sage Group from 1 September 2012. He worked in the Barclays Group for almost twenty years (1977 to 1996), eight of which were spent in BZW Investment Management (1986 to 94) and he was Deputy Chief Executive of BZW from 1994 to 96. He holds a BSc in Mathematical Science.

¹⁰ See Annex

¹¹ See Annex

¹² See Annex

The Committee's view on the suitability of the candidate

10. Mr Brydon has had a distinguished career in the financial services sector, as evidenced by his CBE for services to the financial services industry in 2004. He has held a number of senior posts including chairing organisations with strong interest in technology, such as the Smiths Group. He demonstrated a sound understanding of business and industry and would clearly be comfortable interacting with senior levels of Government. We were also reassured by Mr Brydon's understanding of the challenges, including governance challenges, facing the MRC, such as the development of the Francis Crick Institute. He also had a clear recognition of the importance of high quality MRC funded research across the whole of the UK and abroad. Our only concern was over his ability to gain the confidence of the scientific and medical community given that he has no experience of medical research. However, Mr Brydon provided sufficient assurances for us to be confident that he could meet that challenge. Given that his role is to provide direction and management to the MRC Council rather than technical input, we were satisfied that his lack of scientific expertise should not pose a significant problem.

11. We are satisfied that Donald Brydon is a suitable candidate to chair the Medical Research Council. We recommend that the Minister proceeds with the appointment. We wish Mr Brydon well in his new post and look forward to working with him in the future.

Annex

Correspondence from The Rt Hon Vince Cable MP, Secretary of State for Business, Innovation and Skills

Chair of the Medical Research Council

I am writing to inform you that I have identified Donald Brydon as the Government's candidate to be the new Chair of the Medical Research Council (MRC) and to invite the Science and Technology Select Committee, if it wishes, to hold a pre-appointment hearing in line with the procedure agreed in the Government's Response to the Liaison Committee's First Report of Session 2007-08, HC 594.

Donald Brydon has been Chair of the Royal Mail Group since 2009. He has also been Chair of Smiths Group since 2004, Chaired the London Metal Exchange from 2003–2010 and was a Director of AXA Investment Managers (1997–2012). He is to Chair Sage Group from 1 September 2012. He had a long career in the Barclays Group (1977–1996) particularly in BZW Investment Management (1986–94) and he was Deputy Chief Executive BZW from 1994–96. He holds a BSc in Mathematical Science. The present MRC Chair, John Chisholm, steps down at the end of September.

To inform the Committee's decision on whether or not to hold a hearing and in anticipation of the Committee wishing to do so I append details of the legal basis of the appointment and the recruitment process (Appendix A), and attach the information pack for candidates which includes a job description and person specification and terms and conditions (Appendix B) and Donald Brydon's CV (Appendix C).

29 June 2012

Appendix A: Legal basis

The Medical Research Council (MRC) was established by Royal Charter in 1920. Appointments are made by the Secretary of State for Business Innovation and Skills under the terms of section 4 of its Royal Charter.

1 The Council shall consist of a Chair, a Chief Executive and Deputy Chair, and not less than ten nor more than eighteen other members, at least half of whom shall be appointed by reason of their qualifications in science.

2 Subject to the provisions of paragraph 3 of this Article, the Chair, the Chief Executive and Deputy Chair, and the other members shall be appointed and the terms of their appointment or the revocation of any appointment determined by Our Secretary of State.

3 (a) Before appointing any member, including the Chair and the Chief Executive and Deputy Chair, on account of his qualifications in science or engineering, Our Secretary of State shall consult the President for the time being of our Royal Society as Our Secretary of State shall see fit.

(b) Before appointing any member, including the Chair and the Chief Executive and Deputy Chair, Our Secretary of State shall consult the Chair for the time being of the Council, who may consult other members of the Council as he shall see fit.

4 Every member, including the Chair and the Chief Executive and Deputy Chair, shall hold and vacate his office solely in accordance with the terms of his appointment, and shall, on the expiry of his term of appointment, be eligible for re-appointment but

(a) a member shall not be appointed for a term of more than four years;

(b) a member who is re-appointed on ceasing to be a member shall not again be eligible for re-appointment before the expiration of one year from the end of the period for which he is re-appointed: provided that this sub-paragraph shall not apply to a person appointed to serve as Chair or Chief Executive and Deputy Chair or to a person who is a civil servant or who is employed by a Research Council;

(c) a member may at any time by notice in writing to Our Secretary of State resign his office; and

(d) any member who is also employed as a civil servant or who is also employed by a Research Council shall hold his office only so long as he is so employed.

5 Except as provided in paragraph 7 of this Article, the Council shall in the case of any such member as Our Secretary of State may determine

(a) pay to him such remuneration and allowances as may be so determined in his case; and

(b) pay to or in respect of him such pension, allowance or gratuity on his retirement or death, or make such payments towards provision for such a pension, allowance or gratuity, as may be so determined in his case.

6 If a person ceases to be a member of the Council otherwise than on the expiration of his term of office, and it appears to Our Secretary of State that there are special circumstances which make it right that that person should receive compensation, the Council shall make to that person a payment of such amount as Our Secretary of State may determine.

7 The Council shall not in any circumstances or at any time make to or in respect of any person in his capacity as a member of the Council any payment of any kind whatsoever for or in respect of any period when he is also a member of the House of Commons, the Scottish Parliament, the National Assembly for Wales or the Northern Ireland Assembly (when so constituted), other than a payment by way of reimbursement to him of actual out of pocket expenses previously and necessarily incurred by him in the performance of his duties as such member of the Council.

8 The provisions of paragraphs 5 and 6 of this article shall not apply to a member who is an officer of a Department of Our Government.

The recruitment process

The process followed the recommendations of the Code of Practice of the Commissioner for Public Appointments as it applies to upper tier bodies. It was overseen by a panel:

- Professor Adrian Smith, Director General Knowledge and Innovation at the Department for Business Innovation and Skills (Chair);
- Jeremy Clayton Director Research Base Group;
- Ray Mingay, OCPA independent public appointments assessor; and
- John Tooke Vice-Provost (Health) at UCL.

The post was advertised in the Times Higher and the Sunday Times online as well as being advertised on the websites of the Council, BIS and Cabinet office. Saxon Bampfylde conducted the executive search and the job was also advertised on their website. Ten candidates were identified and, after a short list meeting, five candidates were invited to interview, one of whom pulled out before the interviews took place.

After preparation of information packs, which include details of the role and person specifications and terms and conditions and which were approved by the OCPA independent public appointments assessor the post was advertised. Advertising took place in the Times Higher and the Sunday Times online as well as being advertised on the websites of the Council, BIS and Cabinet office. Saxon Bampfylde conducted the executive search and the job was also advertised on their website. The closing date was 12 March. Following consideration of the applications the panel compiled its short list and interviews were held on the 2 and 14 May. In accordance with the Royal Charter the current Chair John Chisholm was consulted. Recommendations were then made by the panel to the Secretary of State who considered their advice and decided who he wished to appoint. The Secretary of State has consulted the Prime Minister who has indicated that he is content.

Appendix B: MRC Chair

The Medical Research Council

The Medical Research Council (MRC) was established by Royal Charter in 1920 and is funded through its sponsor the Department for Business Innovation and Skills. The MRC's funding allocation for 2011–12 is over £615m. In 2011–12 the MRC will employ the equivalent of approximately 3000 full-time staff. Based in central London and in Swindon the MRC is dedicated to improving human health through world-class medical research. It supports research across the biomedical spectrum, from fundamental lab-based science to clinical trials, and in all major disease areas. The Council works closely with the NHS, the UK Health Departments, the other UK Research Councils, the biomedical community and other stakeholders to identify and respond to the UK's health needs. It gives a high priority to research that is likely to make a real difference to clinical practice and the health of the population.

The MRC supports and advances medical research in three main ways: through its own research facilities, by funding research centres in partnership with universities, and by providing research grants and career awards to scientists in UK universities and hospitals. In 2009/10, the MRC spent £375m on over 500 research programmes in MRC units and institutes and £366m in research grants, studentships and fellowships to universities, medical schools and research institutions. It awarded 279 new grants to researchers in

universities, medical schools and research organisations in the UK, at a value of over £180 million.

The UK academic research base in biomedicine and health is exceptionally strong, and delivers great economic and health benefits for people around the world. Life sciences companies are a significant part of the UK economy contributing over £10 billion and 120,000 highly skilled jobs to the UK. Recent investment to strengthen translation of UK medical research, combined with technological advances in areas such as genome analysis means there are now exceptional opportunities for research to have an increased impact on health and to drive economic growth.

MRC objectives

The primary objectives of the Council are;

(a) to promote and support, by any means, high-quality basic, strategic and applied research and related post-graduate training in the biomedical and other sciences, with the aim of maintaining and improving human health;

(b) to advance knowledge and technology (including the promotion and exploitation of research outcomes), and provide trained researchers, which meet the needs of users and beneficiaries (including the providers of health care, and the biotechnology, food, health-care, medical instrumentation, pharmaceutical and other biomedical-related industries), thereby contributing to the maintenance and improvement of human health, the economic competitiveness of Our United Kingdom, and the quality of life;

(c) in relation to the activities as engaged in by the Council under (a) and (b) above and in such manner as the Council may see fit:

- (i) to generate public awareness;
- (ii) to communicate research outcomes;
- (iii) to encourage public engagement and dialogue;
- (iv) to disseminate knowledge; and
- (v) to provide advice.

More information on the MRC's objectives can be found at;

<http://www.mrc.ac.uk/About/Missionstatement/index.htm> (Mission statement and link to Charter)

<http://www.mrc.ac.uk/Utilities/Documentrecord/index.htm?d=MRC003728>
(Management Statement)

The Role of Chair

The Chair will work with the Chief Executive who is the Council's Accounting Officer, and the Council, leading the MRC in pursuit of its objectives. The Chair acts as custodian for

the Council's mission and Charter objectives and is responsible for overall direction and management of the Council.

The key responsibilities of the role are to:

- Work with BIS, the Chief Executive and the Council members in the development of the Council's strategic direction and policies to deliver the MRC's mission, within the overall framework of government policy;
- Chair Council meetings, typically five times a year, in a way that facilitates the corporate pursuit of Council objectives and gives due consideration to the interests of all stakeholders of Council business;
- Work to improve the links between the MRC, the research community it supports, national and international science funding and policy agencies, including learned and professional institutions, and with Government;
- Build the vital relationships in the biomedical community aimed at realising the potential of MRC research. These include the medical charities, the national clinical research authorities, the major clinical research centres, and the pharmaceutical, biotechnology, diagnostics and medical devices industries;
- Chair the Nominations Committee, and the Appointments Panel which recommends to the Secretary of State shortlists for appointments as Members of the Council. Assessing the performance of the Chief Executive and Council Members;
- Chairing the Remuneration Committee, which determines Director-level pay policy and contracts, and corporate bonuses, as well as regular attendance at the Audit and Finance Committee and attendance at the Strategy Committee when required; and
- Work with BIS and the other Research Council Chairs and Chief Executives on cross-Council research and other wider research policy issues.

Person specification

An outstanding individual is sought to become Chair of the MRC, someone able to command the confidence of the relevant academic and related communities; someone also ideally with strong sympathies towards the scientific and biomedical sectors.

Essential skills

The successful candidate will be able to demonstrate:

- Experience as a senior leader in a substantial organisation with proven ability to exercise judgement across a broad spectrum of policy and high-level management issues;
- The ability to deal with complex difficult discussions with energy and diplomacy;
- Sufficient stature to be able to lead the Council effectively;

- Having dealt with governance and other governing body management issues effectively;
- Outstanding intellectual abilities;
- First rate communication, negotiation and influencing skills;
- Experience of interacting with Government at a senior level; and
- Experience of dealing with a wide range of stakeholders.

Desirable skills

Some of the following attributes would be desirable:

- Experience in a research/high technology led organisation;
- Experience at an interface with the NHS or large medical charities;
- Experience and understanding of the medical research community.

Conflicts of interest

Potential candidates should be aware that the Council must avoid conflicts of interest in its work, and therefore individuals with significant responsibilities in other bodies funding in areas in which MRC is active are not eligible to apply. Applicants are asked to declare any potential conflicts on the application form and to note that all members of Council are required to declare any private, professional or commercial interests that might conflict with the interests of the Council, or which might be perceived by others as creating a conflict of interest. These declarations are published on the MRC website.

Basis of appointment

Remuneration/benefits

It is a part-time and non-executive appointment, for which an honorarium is paid. The rate at appointment will be £16,430 per annum. Expenses will be reimbursed.

Length of appointment

The appointment will be from 1 October 2012 for four years in the first instance, with the possibility of reappointment.

There is a degree of flexibility in the role, but typically in the order of 24 days a year is expected. The Council meets five times a year.

Appendix C: Donald H Brydon CV

Personal details: Date of Birth: 25th May 1945

Place of Birth: Stirling, Scotland

Status: Married

Education

1950 - 1962 George Watson's College, Edinburgh

1962 - 1967 University of Edinburgh

B.Sc. Mathematical Science

(President, Edinburgh University Union; Chairman, Conservative Club;

Captain, Vampires Rugby XV; etc.)

Employment

2012 - Director, Sage plc *

2009 - Director, then Chairman, Royal Mail Group*

Chairman, Lord Mayor's Appeal (-2010)

2006 - Director, AXA Investment Managers SA (-2012)

Director AXA Real Estate Investment Mangers SA (-2010)

Chairman, AXA Framlington (-2009)

Chairman, ifs School of Finance (-2010)

Chairman, David Rattray Memorial Trust (UK) (-2010)

2005 - Other activities: Chairman, Taylor Nelson Sofres (-2008)

Deputy President, ifs (-2006)

2004 - Other activities: Director, then Chairman Smiths Group plc*

In 2004 I was awarded a CBE for services to the financial services industry

2003 - Other activities: Director, Scottish Power (SID) (-2007)

Chairman, London Metal Exchange (-2010)

Deputy Chairman, Financial Services Practitioner Panel (-2004)

Director, Activiti (-2004)

Chairman: Amersham plc (-2004)

Member, External MBA Board, Cranfield University (-2005)

Member, Advisory Council, Association of Corporate Treasurers (-2006)

2002 - Chairman AXA Investment Mangers SA (Non-Executive from 2003 - 2006)

Chairman, AXA Real Estate Investment Managers -06

Other activities: Chairman, EveryChild (-2008)

Chairman, Code Committee, Panel on Takeovers & Mergers (- 2007)

1997 -2002 Chairman & Chief Executive AXA Investment Managers

Member, AXA Group Executive Committee

Director, Allied Domecq plc (-2004)

Chairman, Allied Domecq First & Second Pension Trusts (-2004)

Director then Chairman, Nycomed Amersham plc (later Amersham plc) (-2004)

Member of Board, Alliance Capital

Director, Sun Life & Provincial Holdings (now AXA UK) (-2007)

Other activities: Member, Markets Participants Advisory Panel (CESR) (-2008)

Member then Chairman, Financial Services Practitioner Panel (-2006)

Chairman, European Childrens' Trust (-2004)

1977 - 1996 Barclays Group

1994 - 1996 BZW

Deputy Chief Executive; Acting Chief Executive

Other activities: Director, Edinburgh Inca Trust plc

Director, Edinburgh UK Tracker Trust plc (-2006)

Member, Israel Britain Business Council

Member, Retirement Income Enquiry (Anson Committee)

Chairman, Financial Times/Stock Exchange/Institute & Faculty

of Actuaries Indices Committee

1986 - 1994 Barclays de Zoete Wedd Investment Management Ltd (BZWIM)

(and many associated and subsidiary companies)

Director, International; Managing Director; Chief Executive and Chairman

Other activities: Chairman, Investment Committee, National Association of

Pension Funds; thereafter, Vice-President, NAPF

Chairman, Institutional Shareholders' Committee

Adviser, Central Funds, Lloyds of London

Member of the Board, London Stock Exchange

Adviser, British Aerospace Pension Fund Investment

Management Ltd

Member, UK's Auditing Practices Board

Director, Proned

Regulatory Officer, IMRO

Author of numerous articles and book contributions on pension

funds, investment, Japan and corporate governance

In 1994, I was awarded an O.B.E. for services to the financial industry

1981 - 1986 Barclays Investment Management Ltd

Director, Deputy Managing Director

Other activities: Member, Investment Committee, National Association of

Pension Funds

Chairman, East Berkshire Conservative Association

Leader, Bracknell District Council

Director, Bracknell Development Corporation

Member, International Stock Exchange Enquiry into IPOs

1977 - 1981 Barclays Bank

Investment Manager

Other activity: Councillor, Bracknell District Council

1970 - 1977 Airways Pension Scheme (the pension schemes of BEA and BOAC merged
as British Airways)

Research Analyst, Fund Manager, Senior Assistant Investment

Manager

1967 - 1970 University of Edinburgh, Department of Economics

Research Associate, Tutor

(Published with others: Economics of Technical Information Services, Praeger, New York)

Other activity: Chairman, Central Edinburgh Conservative Association

Other

In my spare time, I enjoy music, opera and the arts , occasionally play golf (badly), watch football (Reading FC) and rugby (Scotland), collect WW1 postcards etc., and read.; grandchildren

** Denotes continuing activities*

Formal Minutes

Wednesday 11 July 2012

Members present:

Andrew Miller, in the Chair

Stephen Metcalfe
Stephen Mosley
Pamela Nash

Sarah Newton
Hywel Williams

Draft Report (Pre-appointment hearing with the Government's preferred candidate for the Chair of the Medical Research Council), proposed by the Chair, brought up and read.

Ordered, That the draft Report be read a second time, paragraph by paragraph.

Paragraphs 1 to 11 read and agreed to.

Annex and Summary agreed to.

Resolved, That the Report be the Second Report of the Committee to the House.

Ordered, That the Chair make the Report to the House.

Ordered, That embargoed copies of the Report be made available, in accordance with the provisions of Standing Order No. 134.

Written evidence was ordered to be reported to the House for printing with the Report.

[Adjourned till Monday 16 July at 4.00 pm]

Witness

Wednesday 11 July 2012

Donald Brydon CBE, Chair-elect of the Medical Research Council

List of Reports from the Committee during the current Parliament

The reference number of the Government's response to each Report is printed in brackets after the HC printing number.

Session 2012–13

First Special Report	Science in the Met Office: Government Response to the Committee's Thirteenth Report of Session 2010–12	HC 162
First Report	Devil's bargain? Energy risks and the public	HC 428

Session 2010–12

First Special Report	The Legacy Report: Government Response to the Committee's Ninth Report of Session 2009–10	HC 370
First Report	The Reviews into the University of East Anglia's Climatic Research Unit's E-mails	HC 444 (HC 496)
Second Report	Technology and Innovation Centres	HC 618 (HC 1041)
Third Report	Scientific advice and evidence in emergencies	HC 498 (HC 1042 and HC 1139)
Second Special Report	The Reviews into the University of East Anglia's Climatic Research Unit's E-mails: Government Response to the Committee's First Report of Session 2010–12	HC 496
Fourth Report	Astronomy and Particle Physics	HC 806 (HC 1425)
Fifth Report	Strategically important metals	HC 726 (HC 1479)
Third Special Report	Technology and Innovation Centres: Government Response to the Committee's Second Report of Session 2010–12	HC 1041
Fourth Special Report	Scientific advice and evidence in emergencies: Government Response to the Committee's Third Report of Session 2010–12	HC 1042
Sixth Report	UK Centre for Medical Research and Innovation (UKCMRI)	HC 727 (HC 1475)
Fifth Special Report	Bioengineering: Government Response to the Committee's Seventh Report of 2009–10	HC 1138
Sixth Special Report	Scientific advice and evidence in emergencies: Supplementary Government Response to the Committee's Third Report of Session 2010–12	HC 1139
Seventh Report	The Forensic Science Service	HC 855 (Cm 8215)
Seventh Special Report	Astronomy and Particle Physics: Government and Science and Technology Facilities Council Response to the Committee's Fourth Report of Session 2010–12	HC 1425
Eighth Report	Peer review in scientific publications	HC 856 (HC 1535)
Eighth Special Report	UK Centre for Medical Research and Innovation (UKCMRI): Government Response to the Committee's Sixth Report of session 2010–12	HC 1475

Ninth Report	Practical experiments in school science lessons and science field trips	HC 1060-I (HC 1655)
Ninth Special Report	Strategically important metals: Government Response to the Committee's Fifth Report of Session 2010–12	HC 1479
Tenth Special Report	Peer review in scientific publications: Government and Research Councils UK Responses to the Committee's Eighth Report of Session 2010–12	HC 1535
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